Message Text

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ORIGIN TRSE-00

INFO OCT-01 NEA-10 ISO-00 EB-07 SP-02 AID-05 NSC-05

CIEP-01 SS-15 STR-04 OMB-01 CEA-01 COME-00 L-03 H-02

CIAE-00 INR-07 NSAE-00 IGA-02 /066 R

DRAFTED BY TREAS/OMEA/TWAHL/JNEWMAN:CEK APPROVED BY EB/CSB/OSB:EKLAWSON NEA/EGY:GBROWN E:RPOATS (INFO) TREAS:GPARSKY /S: MR. ORTIZ

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R 061730Z JAN 76

FM SECSTATE WASHDC

TO AMEMBASSY CAIRO

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E.O. 11652: GDS

TAGS: EINV, USEGJC, EG, US

SUBJECT: GOODYEAR INVESTMENT PROJECT

REF: A. CAIRO 12593, B. STATE 271045, C. CAIRO 12906

1. GOODYEAR REP PURCELL CALLED DEC. 12 TO DEBRIEF TREAS.
ON OUTCOME OF RECENT DISCUSSIONS IN CAIRO OVER TIRE PROJECT.
HE WAS CAUTIOUSLY OPTIMISTIC THAT GOE WILL APPROVE PROJECT
AND STRESSED COMPANY'S VIEW THAT JWG EFFORTS HAS BEEN
EXTREMELY USEFUL. GOODYEAR REPS FOUND OVERALL ATTITUDE OF
GOE OFFICIALS HAD IMPROVED CONSIDERABLY AND INDICATED THEY
WERE ABLE ON LAST VISIT TO HAVE ENTREE TO HIGH-LEVEL
OFFICIALS WHICH THEY HAD PREVIOUSLY NOT SEEN. THEY FEEL GOE
WILL ACCEPT GOODYEAR REQUIREMENT FOR 50 PERCENT EQUITY AND
AS TRADE-OFF COMPANY HAS AGREED TO INCREASE TOTAL VALUE OF
EQUITY IN THE INVESTMENT. THEY UNDERSTOOD QUESTION OF
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FOREIGN EXCHANGE AVAILABILITY NOW IN HANDS OF EL-GHANDOUR.

2 PURCELL EMPHASIZED AGAIN THAT COMPANY WANTS GOE APPROVAL OF PRINCIPLE THAT FOREIGN EXCHANGE WILL BE AVAILABLE TO MEET ENTIRE COST OF RAW MATERIAL IMPORTS NO MATTER WHAT LEVEL WILL BE. COMPANY FEELS THIS REASONABLE SAFEGUARD AGAINST OPERATING CUTBACKS OR SHUTDOWN OF PLANT DUE TO RAW MATERIAL SHORTAGES, AND WITHOUT SUCH ASSURANCE RISK OF IN-

VESTMENT IN EGYPT WOULD BE TOO HIGH.

3. GOODYEAR REPS INDICATE THAT GOE OFFICIALS WITH WHOM THEY HAD BEEN DISCUSSING PROJECT WERE AWARE OF APPROXIMATE TOTAL FOREIGN EXCHANGE GUARANTEE BEING SOUGHT, AND THIS HAD BEEN STIPULATED IN SEVERAL PRESENTATIONS TO GOE. PM SALEM'S UNDERSTANDING THAT FIGURE WAS IN FACT LARGER (REF A PARA 8) IS EVIDENCE OF THIS FACT. GOODYEAR REPS POINT OUT THAT ESTIMATE OF 18.8 MILLION DOLS TOTAL WAS BASED ON QUANTITY AND PRICE CALCULATIONS MADE AT POINT IN TIME AND IS SUBJECT TO CHANGE AS WORLD PRICES CHANGE. THUS EVEN IF 25 PERCENT EXPORT TARGET (NOTED REF C) INDICATES LOWER NET FOREIGN EXCHANGE REQUIREMENT, IT IS OUR UNDERSTANDING THESE REMAIN ESTIMATES AND GOODYEAR WOULD

STILL WANT BE ABLE OBTAIN ALL FOREIGN EXCHANGE THAT WOULD PROVE NECESSARY TO PERMIT OPTIMAL CAPACITY UTILIZATION, AN OBJECTIVE WE ASSUME GOE WOULD SHARE.

4. WE SHARE EMBASSY'S CONCERN AT MISUNDERSTANDING WHICH AROSE FROM EMPHASIS IN GOODYEAR'S PRESENTATIONS ON REQUEST FOR 7 MILLION DOLS AT THE OFFICIAL RATE. OUR NOTES OF JWG MEETING INDICATE THAT GOE INVESTMENT AUTHORITY OFFICIAL OUTLINING SALIENT FEATURES OF PROPOSAL STATED CORRECTLY THAT GOODYEAR WAS SEEKING 7 MILLION DOL GUARANTEE AT OFFICIAL RATE OF EXCHANGE BUT DID NOT INDICATE WHETHER HE WAS AWARE THAT TOTAL FOREIGN EXCHANGE GUARANTEE BEING SOUGHT BY GOODYEAR WAS MUCH LARGER. US SIDE DID NOT CONFIRM OR EXPAND ON GOE PRESENTATION OF THIS POINT. IN LIGHT OF SUBSEQUENT CONFUSION ON ISSUE, IT CLEARLY WOULD HAVE BEEN USEFUL IF DISCUSSION IN JWG HAD BROUGHT OUT GOODYEAR'S POSITION FULLY, AND IN PARTICULAR IF US SIDE CONFIDENTIAL.

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HAD MADE SURE THAT EGYPTIAN SIDE WAS AWARE THAT 7 MILLION DOLS WAS NOT TOTAL REQUIREMENT.

5. FOR THE RECORD IT SHOULD BE NOTED THAT SUMMARY OF

GOODYEAR PROPOSAL GIVEN IN ITEM 5 OF REF B DID INDICATE THAT 7 MILLION DOLS REPRESENTED ONLY A PORTION OF TOTAL RAW MATERIAL NEEDS. SUMMARY NOTED THAT GOODYEAR WAS

REQUESTING "THE FREE AVAILABILITY OF FOREIGN EXCHANGE TO COVER RAW MATERIAL REQUIREMENTS OF WHICH 7 MILLION DOLS MUST BE AT THE OFFICIAL RATE OF EXCHANGE."

6. PURCELL IN CONVERSATION DEC. 16 INDICATED THAT GOE AND GOODYEAR ARE EXPLORING POSSIBILITY OF A GUARANTEE FOR THE ENTIRE FOREIGN EXCHANGE REQUIREMENT AT PARALLEL RATE. EL-GHANDOUR ALSO TOLD PARSKY IN PARIS THAT HE HAD BEEN IN-

STRUCTED TO STUDY CAREFULLY THE ECONOMICS OF THE GOODYEAR INVESTMENT PROPOSAL AND PLANT OPERATIONS. THIS HAS BEEN CONFIRMED BY PURCELL WHO SAID HE HAS EXPLAINED TO EGYPTIANS THAT DEPRECIATION CHARGES FOR EXPENSIVE PLANT EQUIPMENT WILL RESULT IN RELATIVELY HIGH TOTAL COSTS FOR FIRST FEW YEARS OF OPERATIONS BUT THAT PLANT WILL THEN BECOME INTERNATIONALLY COMPETITIVE AS EVIDENCED BY GOODYEAR REQUEST FOR SIGNIFICANT TARIFF PROTECTION ONLY FOR INITIAL PERIOD.

- 7. GOODYEAR HAS NOW SENT LETTER TO MININD COMPARING COSTS OF GOODYEAR'S U.K. PLANT WITH ESTIMATED COSTS OF PROPOSED EGYPTIAN PLANT. COPIES WERE SENT SHAFEI, ABDEL FATTAH, MAREI AND A. KHODARY. LETTER PROVIDES DATA ON TOTAL AND UNIT COSTS IN EGYPTIAN POUNDS, BY CATEGORY, OF U.K. AND EGYPTIAN PLANTS, USING BOTH OFFICIAL AND PARALLEL MARKET EXCHANGE RATES. RELEVANT UNIT COST DATA ARE GROUPED AS FOLLOWS:
- -- (LE THOUSANDS PER 100 KILOS OUTPUT)
- -- EGYPT EGYPT
- -- U.K. 3 YR. 5TH YR.
- -- OFFICIAL OFFICIAL PARALLEL OFFICIAL CONFIDENTIAL

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-- RATE RATE RATE RATE

-- (\$2.58) (\$2.58) (\$1.70) (\$2.58)

RAW

MATERIALS .3345 .3654 .5546 .3566

LABOR,

SALARIES,

OVERHEAD .2653 .1933 .2348 .1763

SUB-TOTAL .5998 .5587 .7894 .5329

"PRODUCTION

COST"

DEPRECIATION .0250 .0623 .0874 .0459

-- U.K. EGYPT PARALLEL EGYPT

-- OFFICIAL 3 YR. RATE 5TH YR.

-- RATE OFFICIAL (\$1.70) OFFICIAL

-- RATE RATE

-- (\$2.58) (\$2.58) (\$2.58)

ORGANIZATION 0 .0085 .0109 0

AND MISC.

EXPENDITURES,

TRAINING

DUTIES, FREIGHT, 0 .1071 .1591 .1022

INSURANCE ETC.

ON RAW MATE-

RIALS

TOTAL COST .6247 .7366 1.0468 .6810

(VARIABLE AND FIXED)

(TOTALS MAY NOT ADD DUE TO ROUNDING.)

8. EMBASSY WILL NOTE THAT DEPRECIATION CHARGE IN 3RD YEAR MORE THAN DOUBLE PRESENT CHARGE IN U.K. PLANT SINCE MUCH OF LATTER HAS ALREADY BEEN WRITTEN-OFF. CONFIDENTIAL

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ALSO, ALMOST ALL MATERIAL INPUTS TO U.K. PLANT ARE OBTAINED DOMESTICALLY AND THUS THERE ARE NO DUTIES OR FREIGHT, ETC. EVEN ADDING THIS ENTRY AND DEPRECIATION TO "PRODUCTION COST", DATA SHOW UNIT COST OF EGYPTIAN PLANT IN FIFTH YEAR LESS THAN 10 PERCENT ABOVE U.K. PLANT. KISSINGER

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Message Attributes

Automatic Decaptioning: X Capture Date: 01 JAN 1994 Channel Indicators: n/a

Current Classification: UNCLASSIFIED

Concepts: FOREIGN INVESTMENT, JOINT VENTURES, INDUSTRIAL PLANTS

Control Number: n/a Copy: SINGLE Draft Date: 06 JAN 1976 Decaption Date: 01 JAN 1960 Decaption Note: Disposition Action: RELEASED Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Authority: CunninFX
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 28 MAY 2004
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1976STATE002386

Document Number: 1976STATE002386
Document Source: CORE
Document Unique ID: 00

Drafter: CEK Enclosure: n/a Executive Order: GS

Errors: N/A Film Number: D760004-0432

From: STATE

Handling Restrictions: n/a

Image Path:

Legacy Key: link1976/newtext/t19760182/aaaacvhr.tel Line Count: 207

Locator: TEXT ON-LINE, ON MICROFILM Office: ORIGIN TRSE Original Classification: CONFIDENTIAL Original Handling Restrictions: n/a Original Previous Classification: n/a Original Previous Handling Restrictions: n/a

Page Count: 4

Previous Channel Indicators: n/a Previous Classification: CONFIDENTIAL

Previous Classification: CONFIDENTIAL
Previous Handling Restrictions: n/a
Reference: 76 CAIRO 12593, 76 STATE 271045, 76 CAIRO 12906
Review Action: RELEASED, APPROVED
Review Authority: CunninFX

Review Comment: n/a Review Content Flags: Review Date: 12 APR 2004

Review Event:

Review Exemptions: n/a
Review History: RELEASED <12 APR 2004 by ElyME>; APPROVED <16 AUG 2004 by CunninFX>

Review Markings:

Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 04 MÁY 2006

Review Media Identifier: Review Referrals: n/a Review Release Date: n/a Review Release Event: n/a **Review Transfer Date:** Review Withdrawn Fields: n/a

Secure: OPEN Status: NATIVE

Subject: GOODYEAR INVESTMENT PROJECT TAGS: EINV, EG, US, USEGJC, GOODYEAR

To: CAIRO

Markings: Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 04 MAY 2006